



www.prabhatdairy.in

## Safe Harbour

This presentation and the accompanying slides (the "Presentation"), which have been prepared by Prabhat Dairy Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or bindingcommitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, orany omission from, this Presentation is expressly excluded.

This presentation contains certain forward looking statements concerning the Company's future business prospects and businessprofitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those insuch forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs oncontracts, our ability to manage quality of our products, government policies and actions regulations, interest and otherfiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

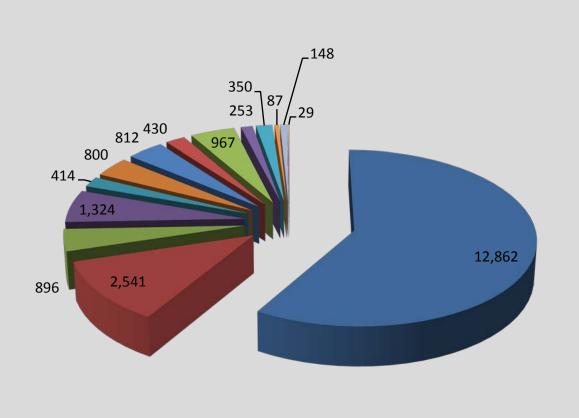


## **Dairy Industry**

- Dairy industry has been identified as extremely attractive market both because of its size and its potential.
- Value Added Market:

# Rs. 80,000 Crore

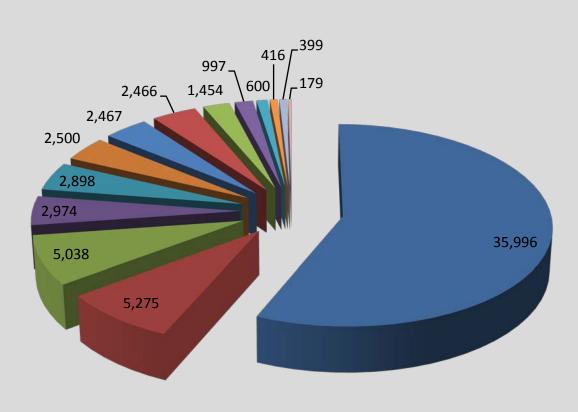
Source – Business Today June Edition





Source - Business Today June Edition

# Dairy Industry – Market Size 2008 21,913 Crores





Source - Business Today June Edition

Dairy Industry – Market Size 2015 63,659 Crores

#### Dairy Industry

• India has become the fastest growing dairy market and largest global producer of milk with 18% global milk production.

• Domestic milk production recorded about 4.4% CAGR, reaching about 147 million tonnes in 2014-15 from 116 million tonnes in 2009-10.

- Increased demand for dairy products driven by several factors:
  - Increase in population and urbanisation
  - Increase in per capita income and consumption.
  - Change in lifestyle
  - Growth in food services industry
  - Rising need for convenience
  - Better health awareness among end users.

• Milk production growing at 4.3% and consumption growing at 5% thereby creating a gap which has lead the greater access to organised milk processing sector.

• Future milk production need to increase by more than 1.8% p.a.

- Organised dairy sector seen huge investments from private equity investors.
- Post liberalisation in 1991, role of private sector in dairying has increased significantly.
- Dairy emerging as a reliable source of income compared to agriculture due to erratic weather.
- Milk producers are assured of fair price and market for selling milk.





# Our Values

- 1) Act like owner with passion...
- 2) Respect & warmth in behaviour
- 3) Learn, think, improvise & share...
- 4) Be honest to self
- 5) Sorry, No compromise on QUALITY.
- 6) Partnering in progress with our family of

farmers, customers, employees & associates.

- 7) Cost Consciousness..
- 8) Save Natural Resources.

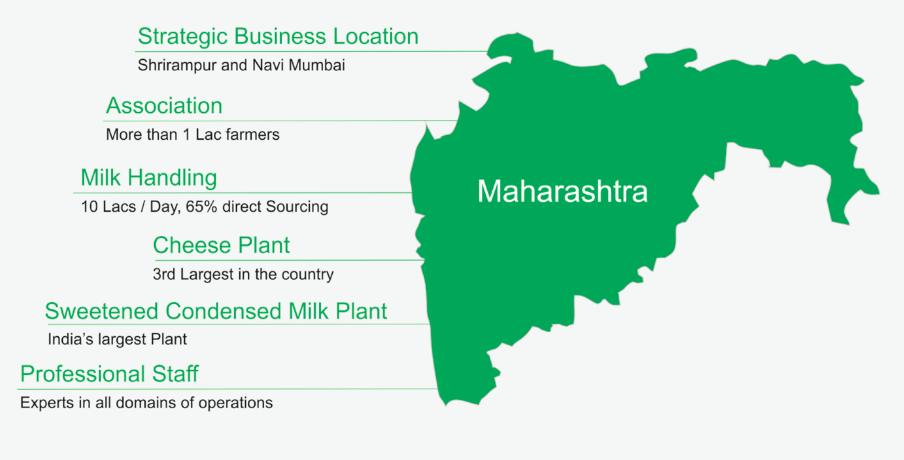


#### Our Philosophy "Partners in Progress"

# Our Vision

To be a highly respectable and leading milk food company, that is committed to thoughtful and sustainable socio-economic development

## **Our Strengths**



# **OUR PRODUCTS RANGE**



## 2 State of Art Manufacturing Facilities



Shrirampur (Ahmednagar) the largest cow milk producing District



Navi Mumbai the largest Dairy Consumption City

# **Quality Tertification**



# Award and Recognition



# **Our Businesses**

B2C Business to Consumer

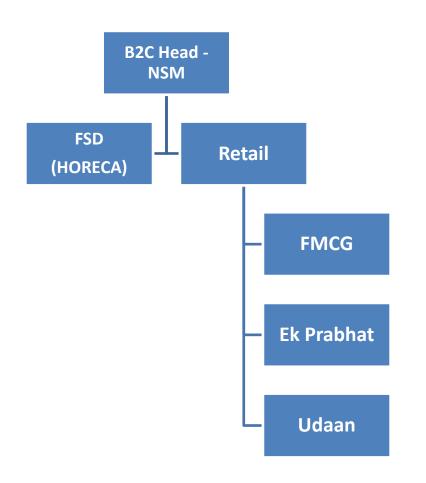
B2B

**Business to Business** 

# FOOD SERVICE

Hotel, Restaurant, Caterers

# B2C Business to Consumer



- Forayed into B2C business through different value added segments to enhance margins, reduce working capital, gain a higher market share.
- Focussing on Tier 2 and Tier 3 cities
- Value added products (VAP) gaining consumer taste and preference.
- Market size of processed milk segment to expand at a CAGR of 12-13% in value terms from 2013-14 to 2016-17 to reach 3090 – 3100 billion.
- B2C estimated gross margins 25%
- Currently B2C contributes 30% of the total Sales and expected to grow to 50% by 2020

B2C Business to Consumer

# Presence in 10 states of India





# Distributors

More than 500 distributors



Sale force strength

More than 250 company employed sales force

## B2C Business to Consumer



# Modern Trade

Presence in all Major Modern Trade Outlets Reliance, D Mart, Hyper City, Big Bazaar, Star City etc



## **General Trade**

Presence in more than 15000 general trade store

# Unique activities Prabhat Sales Academy



## Unique activities Project Raaftar

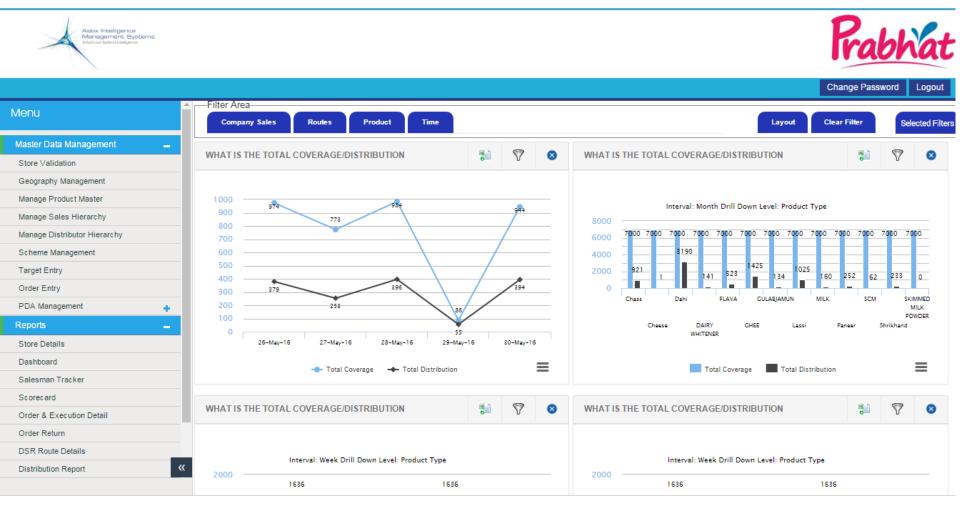


## The Raftaar Route to Market



NOW THEY ARE MOUNTED ON TVS MOPEDS FOR DELIVERY OF CHILLED PRODUCTS WITH CHILLED BOX AT THE BACK 1<sup>st</sup> time in **India** Unique Distribution Model

# Unique activities Sales App





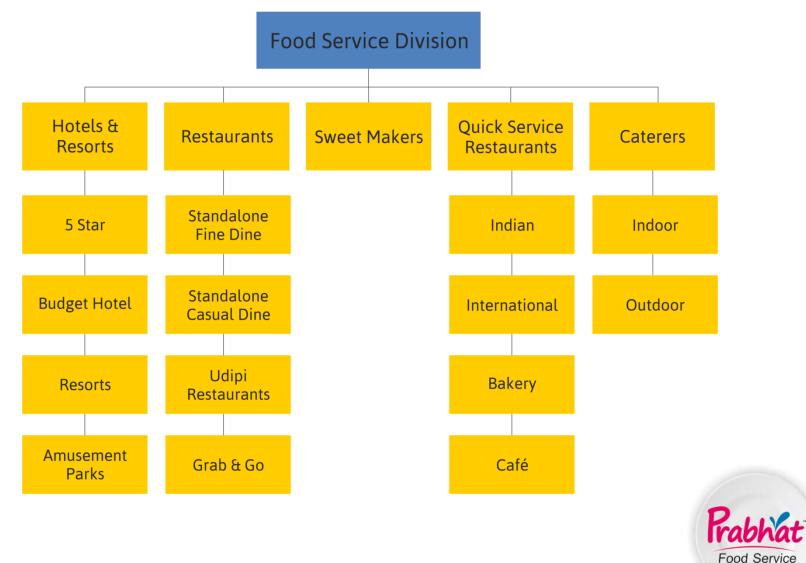
# The major products sold through

B2C

# Our Businesses – Food Service Division

Quality. Service. Convenience. everytime...

# Segments

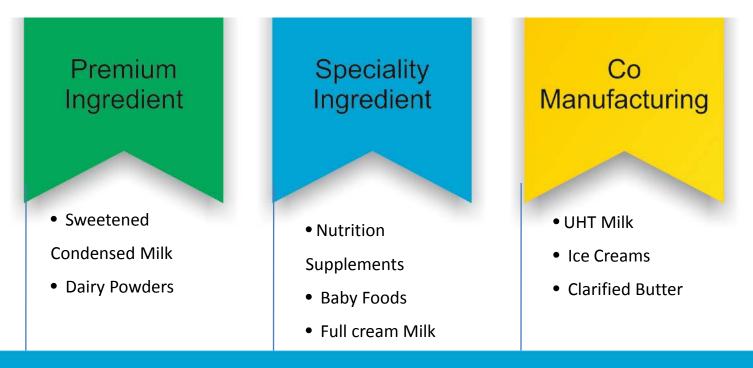


# The major products sold through Food Service Division



2014 Awarded "Asia's fastest growing marketing brands - FMCG sector" at the WCRC leaders summit

#### B2B Business to Business



#### Few of Our Clients



B2B Business to Business

#### Awards and Recognition

2012 Awarded "The most trusted partner" by Abbott Healthcare Private Limited

2012 Awarded for "Commitment to supplier quality expectations" by Mondelez International



#### Cheese

- 1. Procured orders from Pizza chains, major burger chains. Repeat orders for high quantity expected from institutional segment.
- Cheese started in HORECCA segment for which establishing a nationwide distribution network

   Already started in Maharashtra and Gujarat and planned in South India and North India in
   next quarter.
- 3. Planning to operate in particular segments where not many players operating like Mozerrella cheese for smaller or mid sized pizza chains.



0

5 Metrics TPD Paneer Plant and 5 Metrics TPD Shrikhand plant commissioned in Sept. 2015



#### Our sustainable Procurement strength

## Established consistent deep relationship with farmers through:

- Remunerative procurement price.
- Quality cattle breeding education
- Veterinary services
- Supplying high quality fodder to increase yield
- Creating awareness among farmers

#### Milk pricing:

Quantum of milk production and stock of SMP are key factors that influence price, driven by the extent of exports.

International prices have cascading effect on domestic dairy prices.



# Partnered with Abbott to support dairy farmers in three ways:

- Providing training and resources for small holder farmers, especially women farmers – in financial and business skills, veterinary care, feeding and dairy development.
- Building critical infrastructure including new bulk milk chiller facilities in local communities, to provide safe and reliable cold storage to ensure high quality milk.
- Providing a reliable, sustainable market that supports transparent, consistent prices based on quality of milk.





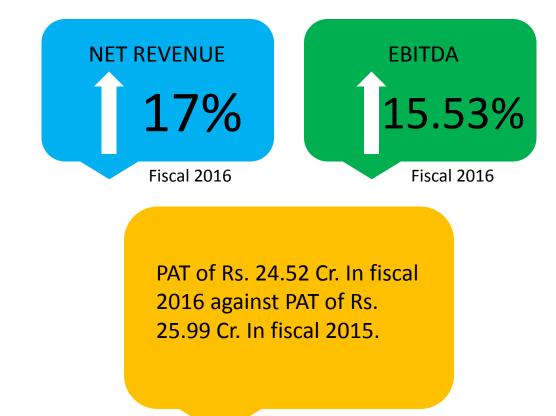




#### **Associated with BAIF:**

- Phase I Establishment of 50 cattle breeding centers to provide doorstep services to about 100,000 cattles of 25000 milk producers of Prabhat in about 500 villages.
- Perform about 275,000 AI in 5 years to add 55,000 female calves in milkshed.
- Generate additional 100,000 LPD from 3<sup>rd</sup> year adding INR 80 Cr. Per annum to the rural economy of the area.

Our Performance / Achievements (F.Y. 2015-16)



Highest operating margin vis a vis other dairy players, on account of strategic location of procurement and clientele.

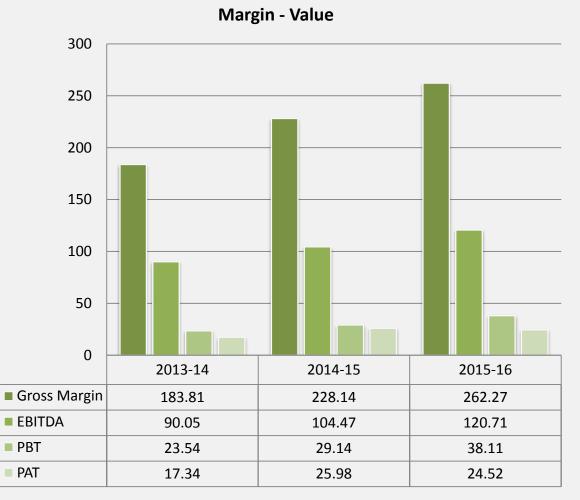
Higher gross margin of about 22-23%

Increase in net revenue by 17% inspite of reduction in net realisable value more than 25%

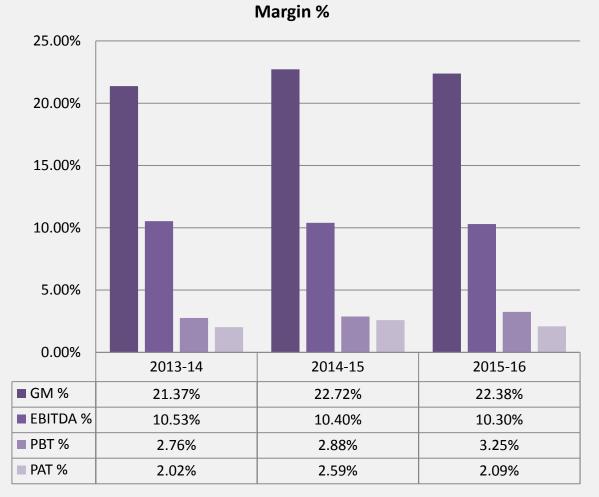
Sales Performance

PRESENT 70:30 B2C B2B By 2020 50:50 B<sub>2</sub>C B2B

- Achieved a remarkable growth in value added products –ghee, ice-cream, lassi, butter.
- Retail presence increased significantly alongwith the retail outlets and modern trade.
- Successfully started project "RAFTAAR" to increase B2C Sales in Maharashtra.



Gross Margin EBITDA PBT PAT



■ GM % ■ EBITDA % ■ PBT % ■ PAT %

# **Our Targets**

Achieve stable growth in fiscal 2017

Increase of consumer business with higher gross margins

۲

٠

Have presence in all the segments to have higher growth rate and higher margins

Increasing capacity utilisation to 80% - 85%

Increasing proportion of cheese as an overall ingredient business

#### Key Government Schemes for dairy industry

Package scheme of incentives

Technology upgradation – grants, subsidies, etc.

Subsidiary of the Company viz. Sunfresh Agro Industries Pvt. Ltd. Has received an Eligibility Certificate from Government of Maharashtra for mega status. It is entitled to receive incentives in the form of refund of VAT, electricity duty, etc. over a period of 7 years starting from 2014-15 for a maximum amount of Rs. 261 Crore.

Within the first year of listing, as per the philosophy of the Company "Partners in Progress", the Board of Directors has recommended dividend @ 0.40 per equity share which is about 15% of the consolidated net profits and believe to share more with the shareholders in future.

Be a partner in Progress